



भारत नई दिल्ली - 110001 Home Minister India New Delhi-110001

December 17, 2008

Dear Chief Minister,

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This is my first letter to you and other Chief Ministers. Regrettably, it is on a matter that has caused great anguish among the people of India and continues to engage the attention of every one. It is on the threats emanating from terrorists to India and the Indian people.

- 2. I know that you will, as I do, take this matter with utmost seriousness. We have undertaken a thorough review of the security systems that are in place with special reference to intelligence gathering, intelligence sharing and prevention of terrorist attacks such as the one that took place in Mumbai on November 26, 2008. The people expect us to ensure the security of India and the security of the lives of the Indian people. Nothing less will do.
- 3. Shortly, we propose to convene a meeting of Chief Ministers/Home Ministers of the States/Union Territories to discuss issues relating to the preparedness of the Nation to prevent terrorist attacks. The Prime Minister has indicated that the meeting may be held on Tuesday, January 6, 2009. Hence, I request you, In advance, to rearrange your programmes so that you will be in Delhi, without fail, to participate in the most important meeting at the beginning of the new year.
- 4. Meanwhile, there are some steps that I would urge you to kindly take immediately. There is, in my view, no need to lose time discussing the matters that I have listed below which, I believe, are generally regarded as imperative and which should be implemented by all State/UT Governments forthwith. In fact, there is no time to lose and, therefore, I sincerely hope that you will implement the following suggested measures before you attend the meeting on January 6, 2009.

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## The suggested measures are:

- (i) The State/UT Government shall, with immediate effect, establish a 24 x 7 control room to be manned by a young and energetic officer of the rank of DySP/SP in each shift. The control room should be linked by computer (for e-mail), telephone, mobile telephone (for sms) and fax to the offices of the Collector and SP at the district headquarters. The control room should be the centre to receive and disseminate intelligence/information pertaining to terrorism and other forms of organized violence;
- (ii) The State Intelligence Wing must have an Analysis Group that will receive, collate, analyze, link up with previous inputs and disseminate intelligence inputs. This Analysis Group should work in two shifts totaling 16 hours.
- (iii) Both the Control Room and the Analysis Group of the State Intelligence Wing should forward the intelligence inputs and information to the Central Government on a real time basis. For the present, the inputs and information may be sent to the Intelligence Bureau.
- (iv) The Chief Minister and the Home Minister should, invariably, take a meeting every morning with the Chief Secretary, Home Secretary, DGP, DG/IG Intelligence and Commissioner of Police (of the State dapital) to review the security situation and issue suitable guidance;



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- (v) The Chief Minister and/or the Home Minister should take a meeting at each district headquarters over a period of one to two months (depending upon the number of districts in the State) with the District Collector, IG, DIG and SP concerned to review the security situation in the district and issue suitable guidance. Such meetings should be held at least three or four times in a year;
- (vi) The State capital and all other major cities/towns, especially cities with municipal corporations, should be rid of:
  - (a) mafia gangs operating in the city/town;
  - (b) extortion gangs;
  - (c) land sharks; and
  - (d) loan sharks.

The DGP/CoP/SP concerned should draw up a plan to identify these gangs/sharks and send a clear message to them that they should leave the city/town immediately. The police know how to carry out this task. After a few days, a determined drive should be launched to apprehend the leaders of the gangs under the National Security Act, Goonda Act, Unlawful Activities Prevention Act or similar enactments.

(vii) The State Government should immediately identify major establishments, installations and symbolic or iconic structures etc., and conduct a thorough review of the security arrangements there. A small team of commandos should be positioned at each of these places round the clock. The Central Government is willing to offer assistance to train and equip such commandos. The State Government may draw up two programmes – one a short module for a limited number of commandos and the second a longer module for a larger number of commandos – and forward them to the Ministry of Home Affairs for drawing up the training schedule.



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- (viii) In major towns, important private establishments with large footfalls may also be identified and asked to ensure that proper access control and surveillance related security equipments are installed by the owners in a time bound manner.
- I request you to kindly take steps to implement the above measures expeditiously.
- 7. I look forward to receiving you at the Chief Ministers' Conference on Tuesday, January 6, 2009.

With warm regards,

Yours sincerely,

(P. Chidambaram)